

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE (b) (7)(E)
Date: Friday, August 28, 2015 10:18:02 AM

(b) (6), (b) (7)(C)

That is correct. I called into one meeting on this particular project.

(b) (6), (b) (7)(C), PE, PMP

LMI Government Consulting
Border Patrol Facilities & Tactical Infrastructure
Program Management Office
Facilities Management and Engineering
U.S. Customs and Border Protection
Blackberry: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing
Border Patrol's proud legacy.*

From: (b) (6), (b) (7)(C).
Sent: Friday, August 28, 2015 8:41 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: (b) (7)(E)

Hi (b) (6), (b) (7)(C) I believe that you have been working with (b) (6), (b) (7)(C) on the TXDOT relocation project with (b) (6), (b) (7)(C) for the TXDOT relocation of TI?

(b) (6), (b) (7)(C), P.E., PMP
SME, TI Division
LMI Government Consulting
Border Patrol Facilities & Tactical Infrastructure
Program Management Office
Facilities Management & Engineering
U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)
Mobile: (b) (6), (b) (7)(C) (Preferred)
Email: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, August 27, 2015 7:10 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Fw: (b) (7)(E)

Importance: High

Fysa, (b) (6), (b) (7)(C) I spoke with agent (b) (6), (b) (7)(C) today and reminded him you are the POC for towers, this issue below is for lighting and fence which may or may not affect the new tower sites.

(b) (6), (b) (7)(C), PMP, LEED BD&C
Program Manager
BPFTI PMO Towers
BB (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, August 27, 2015 03:55 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: (b) (7)(E)

Team, this past week while in El Paso, I was asked to attend the (b) (7)(E) Project meeting. (b) (5), (b) (7)(E)

(b) (6), (b) (7)(C) I have attached numerous emails for your review and comment. Also they will be host a meeting on 9/16/15 to discuss many of these topics. Your attendance either in person or via teleconference would be greatly appreciated to make sure all parties understand the protocol required to execute this project without negative impacts. I'll continue to forward this information as received, but prefer to have each of you in direct contact with key players within each of your departments. I have requested all drawings to be provided for each of your reviews.

(b) (6), (b) (7)(C) I know you are familiar with the site as we toured this when you were down for Anapra.

Should we need a teleconference between us and sector to discuss these actions please advise prior to meeting with TXDOT and El Paso Electric.

Also I'm sure IBWC will need to be involved as well, some activity is within the Flood Plain. .

Respectfully,

(b) (6), (b) (7)(C).
Program Manager / COR III
Del Rio & Big Bend Sectors
DHS/CBP
FM&E BPFTI-Tactical Infrastructure
Desk: (b) (6), (b) (7)(C)
Cell: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6)
Subject: RE: site vists
Date: Friday, June 27, 2014 8:19:49 AM

Thank you. Approved. Please use my CBP account from today on.

Regards,

(b) (6), (b) (7)(C), CBM, PMP
Department of Homeland Security
Detail to Science & Technology (S&T)
Acquisition Support & Operations Analysis (ASOA)
Office Phone: 202 254 6836
Cell: (b) (6), (b) (7)(C)
Fax: (b) (6), (b) (7)(C)
1120 Vermont Avenue, N.W.
Room 10-231
Washington, D.C.

From: (b) (6), (b) (7)(C)
Sent: Thursday, June 26, 2014 2:51 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6)
Subject: site vists

(b) (6), (b) (7)(C), I'm requesting your approval to travel out to El Paso to meet with (b) (6) to evaluate multiple ENG needs on July 13th thru 18th as well complete some necessary final inspections and evaluate work in progress. Key sites to visit : (b) (6) - v-ditch modifications for flood control, Soiltac test located west of 19 Canyon and West farming- fence stabilization necessary due to recent V-ditch located on Southside of our TI.

I also need your approval to travel to Alpine and conduct bird surveys for schedule work on July 9th thru 11th.

All travel for myself will be considered local travel.

Respectfully,

(b) (6), (b) (7)(C)
Program Manager / COR III
Del Rio & Big Bend Sectors
DHS/CBP
FM&E BPFTI-Tactical Infrastructure
Desk: (b) (6), (b) (7)(C)
Cell: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2
Date: Friday, November 02, 2012 9:47:16 AM

(b) (6), (b) (7) do you have anything from (b) (6), (b) (7)(C) or (b) (6), (b) (7)(C) on the long term maintenance on (b) (7)(E) near the POE?

(b) (6), (b) (7)(C)

CTR-LMI

BPFTI PMO

OF: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Thursday, November 01, 2012 7:03 PM

To: (b) (6), (b) (7)(C)

Subject: FW: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

Please address this, (b) (6), (b) (7)(C) Sounds like we need some warranty follow up.

(b) (6), (b) (7)(C)

Tucson Field Office Account Manager

U.S. Customs and Border Protection

OA, Facilities Management & Engineering

Field Operations Facilities

4760 North Oracle Rd, Suite 100

Tucson, Arizona 85705

(b) (6), (b) (7)(C) ofc direct

(b) (6), (b) (7)(C) blackberry

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Thursday, November 01, 2012 3:37 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

(b) (6), (b) (7)(C)

The port still reporting issues with the gate not closing completely with the motorized gate and the manual wheel needs to be used to get the gate aligned so it can be secured. Also the gates needs to have periodic maintenance performed; the port has been reporting issues, but has yet to see anyone come out and check it without notification of a problem.

Thank you,

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Thursday, November 01, 2012 3:13 PM

To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

fyi

(b) (6), (b) (7)(C)

Tucson Field Office Account Manager

U.S. Customs and Border Protection
OA, Facilities Management & Engineering
Field Operations Facilities

4760 North Oracle Rd, Suite 100
Tucson, Arizona 85705

(b) (6), (b) (7)(C) ofc direct

(b) (6), (b) (7)(C) blackberry

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Thursday, November 01, 2012 10:46 AM

To: (b) (6), (b) (7)(C)

Subject: FW: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

FYI

(b) (6), (b) (7)(C)

CTR-LMI

BPFTI PMO

OF: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6)

Sent: Thursday, November 01, 2012 10:33 AM

To: (b) (6)

Cc: (b) (6) | (b) (6), (b) (7)(C)

Subject: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

Granite guys (b) (6)

Project Acceptance letter for DY02 attached.

(b) (6)

Need PR&C for REA's settlement

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Thursday, November 01, 2012 7:27 AM

To: (b) (6)

Subject: Scanned Document

Please see the attached document.

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Re: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2
Date: Thursday, November 01, 2012 7:44:46 PM

(b) (5)

----- Original Message -----

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 01, 2012 07:33 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Fw: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

(b) (5)

----- Original Message -----

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 01, 2012 07:02 PM
To: (b) (6), (b) (7)(C)
Subject: FW: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

Please address this, (b) (6), (b) (7)(C) Sounds like we need some warranty follow up.

(b) (6), (b) (7)(C)

Tucson Field Office Account Manager

U.S. Customs and Border Protection
OA, Facilities Management & Engineering
Field Operations Facilities

4760 North Oracle Rd, Suite 100

Tucson, Arizona 85705

(b) (6), (b) (7)(C) ofc direct

(b) (6), (b) (7)(C) blackberry

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 01, 2012 3:37 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

(b) (6), (b) (7)(C)

The port still reporting issues with the gate not closing completely with the motorized gate and the manual wheel needs to be used to get the gate aligned so it can be secured. Also the gates needs to have periodic maintenance performed; the port has been reporting issues, but has yet to see anyone come out and check it without notification of a problem.

Thank you,

-----Original Message-----

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 01, 2012 3:13 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

fyi

(b) (6), (b) (7)(C)
Tucson Field Office Account Manager

U.S. Customs and Border Protection
OA, Facilities Management & Engineering
Field Operations Facilities

4760 North Oracle Rd, Suite 100
Tucson, Arizona 85705

(b) (6), (b) (7)(C) ofc direct
(b) (6), (b) (7)(C) blackberry

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 01, 2012 10:46 AM
To: (b) (6), (b) (7)(C)
Subject: FW: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

FYI

(b) (6), (b) (7)(C)

CTR-LMI

BPFTI PMO

OF: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 01, 2012 10:33 AM
To: (b) (6)
Cc: (b) (6); (b) (6), (b) (7)(C)
Subject: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

Granite guys, (b) (6), (b) (7)(C)
Project Acceptance letter for DY02 attached.

(b) (6)
Need PR&C for REA's settlement

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 01, 2012 7:27 AM
To: (b) (6)
Subject: Scanned Document

Please see the attached document.

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Re: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2
Date: Thursday, November 01, 2012 7:47:57 PM

(b) (5)

----- Original Message -----

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 01, 2012 07:44 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Re: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

(b) (5)

----- Original Message -----

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 01, 2012 07:33 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Fw: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

(b) (5)

----- Original Message -----

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 01, 2012 07:02 PM
To: (b) (6), (b) (7)(C)
Subject: FW: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

Please address this, (b) (6), (b) (7)(C) Sounds like we need some warranty follow up.

(b) (6), (b) (7)(C)

Tucson Field Office Account Manager

U.S. Customs and Border Protection
OA, Facilities Management & Engineering
Field Operations Facilities

4760 North Oracle Rd, Suite 100
Tucson, Arizona 85705

(b) (6), (b) (7)(C) ofc direct

(b) (6), (b) (7)(C) blackberry

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 01, 2012 3:37 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

(b) (6), (b) (7)(C)

The port still reporting issues with the gate not closing completely with the motorized gate and the manual wheel needs to be used to get the gate aligned so it can be secured. Also the gates needs to have periodic maintenance performed; the port has been reporting issues, but has yet to see anyone come out and check it without notification of a problem.

Thank you,

-----Original Message-----

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 01, 2012 3:13 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

fyi

(b) (6), (b) (7)(C)

Tucson Field Office Account Manager

U.S. Customs and Border Protection
OA, Facilities Management & Engineering
Field Operations Facilities

4760 North Oracle Rd, Suite 100

Tucson, Arizona 85705

(b) (6), (b) (7)(C) ofc direct

(b) (6), (b) (7)(C) blackberry

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 01, 2012 10:46 AM
To: (b) (6), (b) (7)(C)
Subject: FW: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

FYI

(b) (6), (b) (7)(C)

CTR-LMI

BPFTI PMO

OF: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 01, 2012 10:33 AM
To: (b) (6)
Cc: (b) (6); (b) (6), (b) (7)(C)
Subject: Project Acceptance letter for W912BV-07-D-2024 DY02 (b) (7)(E) Fence Replacement Phase 1 & 2

Granite guys (b) (6)

Project Acceptance letter for DY02 attached.

(b) (6)

Need PR&C for REA's settlement

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Thursday, November 01, 2012 7:27 AM

To: (b) (6)

Subject: Scanned Document

Please see the attached document.

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: (b) (7)(E) Towers -- emissions from generator operation and site maintenance
Date: Monday, June 22, 2015 9:17:16 AM
Importance: High

(b) (6), (b) (7)(C)

As a follow up to (b) (7)(E) Legacy Phase 1 – ENV is approved for Phase 1 Generators running 24 hours/day if needed – please see below.

(b) (6), (b) (7)(C), PMP, LEED BD&C
Program Manager, Towers
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
Facilities Management & Engineering

(b) (6), (b) (7)(C) (c)

(b) (6), (b) (7)(C) (w)

(b) (6), (b) (7)(C)

TELEWORK WEDNESDAY AND FRIDAY PHONE: (b) (6), (b) (7)(C)

“Excel as a trusted strategic partner enhancing Border Patrol's proud legacy”

From: (b) (6), (b) (7)(C)
Sent: Monday, June 22, 2015 5:09 AM
To: (b) (6), (b) (7)(C)
Subject: RE: (b) (7)(E) Towers -- emissions from generator operation and site maintenance

(b) (6), (b) (7)(C)

Thank you for the follow up.

(b) (6), (b) (7)(C)

FYI on generator use for Solar Upgrades in (b) (7)(b) (7)(E) We are good to go from (b) (6), (b) (7)(C) and he concurs with (b) (6), (b) (7)(C).

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), P.E., LEED AP
TI SME, BPFTI
LMI Government Consulting
BB (b) (6), (b) (7)(C)
Telework: Tuesdays and Fridays

From: (b) (6), (b) (7)(C)
Sent: Wednesday, June 17, 2015 11:54 AM

To: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) Towers -- emissions from generator operation and site maintenance

(b) (6), (b) (7)(C)

(b) (5)

(b) (5), (b) (7)(E)

If you have any questions, or require further information, please let me know.

Thanks,

(b) (6), (b) (7)(C)

Environmental Protection Specialist
Border Patrol Facilities and Tactical Infrastructure
Program Management Office

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing
Border Patrol's proud legacy.*

From: (b) (6), (b) (7)(C)

Sent: Tuesday, June 09, 2015 7:49 AM

To: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) Towers -- emissions from generator operation and site maintenance

(b) (6), (b) (7)(C)

I'll take a look at this today with regards to the (b) (7)(E) towers.

(b) (5)

Thanks,

(b) (6), (b) (7)(C)

Environmental Protection Specialist

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing
Border Patrol's proud legacy.*

From: (b) (6), (b) (7)(C)

Sent: Tuesday, June 09, 2015 7:18 AM

To: (b) (6), (b) (7)(C)

Subject: FW: (b) (7)(E) Towers -- emissions from generator operation and site maintenance

(b) (6), (b) (7)(C)

Here is the proposed justification for the Phase 1 generators in (b) (7)(E) legacy sites to support Phase 1. (b) (6), (b) (7)(C) is sending the same justification to (b) (6), (b) (7)(C) for (b) (7)(E). (b) (5)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), P.E., LEED AP

TI SME, BPFTI

LMI Government Consulting

BB: (b) (6), (b) (7)(C)

Telework: Tuesdays and Fridays

From: (b) (6), (b) (7)(C)

Sent: Tuesday, June 09, 2015 7:14 AM

To: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) Towers -- emissions from generator operation and site maintenance

(b) (6), (b) (7)(C)

I just talked to (b) (6), (b) (7)(C) and it is good to go. I will send to (b) (6), (b) (7)(C) and let him know that you are providing the same write to (b) (6), (b) (7)(C) up for (b) (7)(E). I will ask (b) (6), (b) (7)(C) to circle back with (b) (6), (b) (7)(C) so that they handle it the same way.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), P.E., LEED AP

TI SME, BPFTI

LMI Government Consulting

BB: (b) (6), (b) (7)(C)

Telework: Tuesdays and Fridays

From: (b) (6), (b) (7)(C)

Sent: Tuesday, June 09, 2015 6:56 AM

To: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) Towers -- emissions from generator operation and site maintenance

Sounds good. Please let me know when its final. (b) (5), (b) (7)(E)

Thanks (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), P.E., PMP

SME, TI Division

LMI Government Consulting

Border Patrol Facilities & Tactical Infrastructure

Program Management Office

Facilities Management & Engineering

U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C) (Preferred)

Email: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Tuesday, June 09, 2015 9:48 AM

To: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) Towers -- emissions from generator operation and site maintenance

It reads well to me -- also, (b) (6), (b) (7)(C) will be our ENV POC for this project, he and (b) (6), (b) (7)(C) work well together (b) (5).

(b) (6), (b) (7)(C), PMP, LEED AP

Program Manager, Towers
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
Facilities Management & Engineering

(b) (6), (b) (7)(C) (c)

(b) (6), (b) (7)(C) (w)

(b) (6), (b) (7)(C)

TELEWORK WEDNESDAY AND FRIDAY PHONE: (b) (6), (b) (7)(C)

"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy"

From: (b) (6), (b) (7)(C)

Sent: Tuesday, June 09, 2015 6:29 AM

To: (b) (6), (b) (7)(C)

Subject: FW: (b) (7)(E) Towers -- emissions from generator operation and site maintenance

Importance: High

(b) (6), (b) (7)(C),

Proposed justification:

(b) (5), (b) (7)(E)

Feedback on this is welcome, if I am completely on the wrong track, please give me a call.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), P.E., LEED AP

TI SME, BPFTI

LMI Government Consulting

BB: (b) (6), (b) (7)(C)

Telework: Tuesdays and Fridays

From: (b) (6), (b) (7)(C)

Sent: Monday, June 08, 2015 10:11 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) Towers -- emissions from generator operation and site maintenance
Importance: High

(b) (6), (b) (7)(C) -- as an FYI, we will have the same situation at the (b) (7)(E) legacy sites -- (b) (5), (b) (7)(E)

[REDACTED]

[REDACTED]

(b) (6), (b) (7)(C) will be working with you on the same justification / Findings write up as well -- as an FYI.

(b) (6), (b) (7)(C), PMP, LEED AP
Program Manager, Towers
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
Facilities Management & Engineering

(b) (6), (b) (7)(C) (c)

(b) (6), (b) (7)(C) (w)

(b) (6), (b) (7)(C)

TELEWORK WEDNESDAY AND FRIDAY PHONE: (b) (6), (b) (7)(C)

"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy"

From: (b) (6), (b) (7)(C)

Sent: Friday, June 05, 2015 10:01 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

[REDACTED]

Subject: (b) (7)(E) Towers -- emissions from generator operation and site maintenance

Hi all,

(b) (6), (b) (7)(C) asked me to email you directly regarding the emissions estimates in the EA. (b) (5), (b) (7)(E)

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

If you have any questions, let me know. Thank you.

Regards,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Environmental Protection Specialist
Real Estate and Environmental Services Division
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C)

Sent: Thursday, June 04, 2015 12:09 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) Working Group Meeting Notes_28_MAY_15

Hi (b) (6), (b) (7)(C)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (6), (b) (7)(C), P.E., PMP

SME, TI Division

LMI Government Consulting

Border Patrol Facilities & Tactical Infrastructure

Program Management Office

Facilities Management & Engineering

U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C) (Preferred)

Email: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6)
Subject: Re: Weekly Report - (b) (6)
Date: Friday, October 26, 2012 6:08:32 PM

Yes. Bring (b) (6), (b) (7)(C)

Assuming Frankenstorm Sandy stops us from working that day..

From: (b) (6)
Sent: Friday, October 26, 2012 06:06 PM
To: (b) (6), (b) (7)(C)
Subject: RE: Weekly Report - (b) (6)

Will you be in the office Monday? I'll stop by to review where we are and what we need to do, maybe with (b) (6), (b) (7)(C) as well.

From: (b) (6), (b) (7)(C)
Sent: Friday, October 26, 2012 6:01 PM
To: (b) (6)
Subject: Re: Weekly Report - (b) (6)

Very good. Let's move to set up the roll over and celebrate the next phase.

From: (b) (6)
Sent: Friday, October 26, 2012 05:58 PM
To: (b) (6), (b) (7)(C)
Subject: RE: Weekly Report - (b) (6)

NTP for design was issued, and we're finalized comments on the (b) (7)(E) gates designs this morning.

(b) (5)

From: (b) (6), (b) (7)(C)
Sent: Friday, October 26, 2012 11:24 AM
To: (b) (6)
Cc: (b) (6), (b) (7)(C)
Subject: Re: Weekly Report - (b) (6), (b) (7)(C)

Good email.

(b) (5)

Ouch!! Anyway, gives time to get the ceremony for the turn over.

(b) (5)

From: (b) (6)

Sent: Thursday, October 25, 2012 09:08 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: Weekly Report - (b) (6)

(b) (6), (b) (7)(C)

I'll need to give you a shortened report because I don't have access to my weekly format (my bad). Here is what I recall:

1. Gap Filler Plan - prepared background paper and spreadsheet of needed contracts for (b) (6), (b) (7)(C)
2. MOA for IBWC Levee Rehab from Riverside to Ysleta – finalized our response to their initial review comments and sent our proposed revisions to them for their consideration.
3. RGV Gates
 - a. Participated in plans-in-hand site visit for (b) (7)(E) gates sites for (b) (7)(E) fence segment.
 - b. Worked on gate closure communications execution with BOD, DOJ, OCC, and USACE RE.
 - c. Worked with BOD and Sector on developing training plan for training landowners, agents, and other agencies.
 - d. (b) (5)
4. Los Puertos PRD is in final coordination with Sector, OBP and BPFTI management, which will allow survey work to proceed which is necessary to finalize the scope of work.
5. (b) (7)(E) swing gate option – received Sector approval to proceed, (b) (5)

I will prepare a package to send to CC next week.

Please let me know if I missed anything that you need an update on. I'll copy everyone from my blackberry. This is being sent from my LMI email and I don't have everyone's email address from there.

(b) (6)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Re: Planning acceptance in (b) (7)(E)
Date: Thursday, July 09, 2015 4:56:16 PM

(b) (6),
What do you think about that last week in July, or is that excessively optimistic?
Regards,
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, July 09, 2015 01:59 PM Eastern Standard Time
To: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)
Cc: (b) (6); (b) (7)(C)
Subject: RE: Planning acceptance in (b) (7)(E)

ALCON,

I really need info on the below as soon as possible.

(b) (5)

v/r
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, July 06, 2015 12:59 PM
To: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Planning acceptance in (b) (7)(E)

Team,

We are near completion of some of the (b) (7)(E) and associated systems in the subject area. We have the following three meetings to schedule:

- Acceptance of the (b) (7)(E).
- Acceptance (or at least preliminary) of the (b) (7)(E)
- GDOS on-site kickoff meeting

The week, at the present time anyhow, that is appearing most favorable is the last week in July, beginning Monday the 27th. Of course, if we can do all three activities "mores the better", but if one or two are ready that would be good too. Please let me and the rest of the team know as the projects progress, and we get closer regarding the availability to schedule these events.

Thanks,

Regards,

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Monday, July 06, 2015 11:17 AM

To: (b) (6), (b) (7)(C)

Subject: RE: Tower Status

(b) (6), (b) (7)(C)

Please provide input ASAP.

v/r

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Monday, July 06, 2015 10:57 AM

To: (b) (6), (b) (7)(C)

Subject: RE: Tower Status

(b) (6), (b) (7)(C)

I defer to you on this but reminder, I am out of the office from 12-24 July so I would not be available until the last week of July. (b) (5)

, then it may need to be done without me.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), P.E., LEED AP

TI SME, BPFTI

LMI Government Consulting

BB: (b) (6), (b) (7)(C)

Telework: Tuesdays and Fridays

From: (b) (6), (b) (7)(C)

Sent: Monday, July 06, 2015 10:53 AM

To: (b) (6), (b) (7)(C)

Subject: Tower Status

(b) (6), (b) (7)(C)

Please provide feedback from last week's tower acceptance,

(b) (5)

v/r

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Office of Technology Innovation and Acquisition

U.S. Customs and Border Protection (CBP)

1901 S. Bell St.

Arlington VA 22202

Ofc: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

Note: The Contracting Officer is the sole individual authorized to make changes to the contract on behalf of the Government. The content of this email is not intended to change the existing scope of contract. If the Contractor considers any part of this communication to constitute a change in scope, the Contractor shall notify the Contracting Officer in accordance with FAR Clause 52.243-7, Notifications of Changes.

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: New OTIA memo - design quality
Date: Thursday, July 09, 2015 12:11:21 PM

Missing a digit...

From: (b) (6), (b) (7)(C)
Sent: Thursday, July 09, 2015 12:05 PM
To: (b) (6), (b) (7)(C)
Subject: RE: New OTIA memo - design quality

I'll open up my line (b) (7)(E) pin (b) (7)(E). That way if we want someone to join us, we can send them an invite.

(b) (6), (b) (7)(C), Chief Architect, CBP BPFTI
Office: (b) (6), (b) (7)(C)
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, July 09, 2015 9:54 AM
To: (b) (6), (b) (7)(C)
Subject: RE: New OTIA memo - design quality

I can do 12pm...

From: (b) (6), (b) (7)(C)
Sent: Thursday, July 09, 2015 10:23 AM
To: (b) (6), (b) (7)(C)
Subject: RE: New OTIA memo - design quality

When are you available to discuss? I have one call coming up in 10 minutes, but after that there is only the FITT, which I can break from.

In general –

(b) (5)

_____.

(b) (6), (b) (7)(C), Chief Architect, CBP BPFTI
Office: (b) (6), (b) (7)(C)
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, July 09, 2015 9:18 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: New OTIA memo - design quality

Yes. It does. So what exactly is the new requirement??

(b) (6), (b) (7)(C).we need to engage on this....

From: (b) (6), (b) (7)(C)
Sent: Thursday, July 09, 2015 10:15 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: New OTIA memo - design quality
Importance: High

(b) (6), (b) (7)(C) – I am not aware of any new OTIA design/quality memo.

(b) (6), (b) (7)(C) – does this needs to be a topic of discussion with OTIA and BPFTI leadership?

(b) (6), (b) (7)(C), PMP, LEED BD&C
Program Manager, Towers
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
Facilities Management & Engineering

(b) (6), (b) (7)(C) (c)

(b) (6), (b) (7)(C) (w)

(b) (6), (b) (7)(C)

TELEWORK WEDNESDAY AND FRIDAY PHONE: (b) (6), (b) (7)(C)

"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy"

From: (b) (6), (b) (7)(C).
Sent: Thursday, July 09, 2015 6:30 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: New OTIA memo - design quality

Hi (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) and I were in a meeting all day with OTIA for (b) (7)(E) yesterday. I will leave the (b) (7)(E) specific items to him. I am emailing in regards to engineering items OTIA is requiring and the impacts to the project. (b) (5)

(b) (6), (b) (7)(C) and I did note that the OTIA engineers want us to comply with the latest guides, etc but we are not on the distribution list, do not know revision frequencies and do not have access to where they save them. (b) (6), (b) (7)(C) and I tried to get me access but their sharepoint people made it so I can get to the systems engineers page but not to the files needed.

Similar to what is happening with RGV, OTIA is now asking for a full FM&E review before receiving the files. Initially they wanted our comments incorporated as well. (b) (6), (b) (7)(C) successfully negotiated that we pass our comments to OTIA provided the deliverable is complete so Parsons only needs to revise once. (b) (5)

(b) (6), (b) (7)(C), P.E., PMP

SME, TI Division

LMI Government Consulting

Border Patrol Facilities & Tactical Infrastructure

Program Management Office

Facilities Management & Engineering

U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C) (Preferred)

Email (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: New OTIA memo - design quality
Date: Thursday, July 09, 2015 12:06:53 PM

Between us Are you callingme?

From: (b) (6), (b) (7)(C)
Sent: Thursday, July 09, 2015 11:27 AM
To: (b) (6), (b) (7)(C)
Subject: RE: New OTIA memo - design quality

That will work. Thanks. Shall we just discuss between us first, or should we have (b) (6), (b) (7)(C) et al on a call?

(b) (6), (b) (7)(C), Chief Architect, CBP BPFTI
Office: (b) (6), (b) (7)(C)
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, July 09, 2015 9:54 AM
To: (b) (6), (b) (7)(C)
Subject: RE: New OTIA memo - design quality

I can do 12pm...

From: (b) (6), (b) (7)(C)
Sent: Thursday, July 09, 2015 10:23 AM
To: (b) (6), (b) (7)(C)
Subject: RE: New OTIA memo - design quality

When are you available to discuss? I have one call coming up in 10 minutes, but after that there is only the FITT, which I can break from.

In general –

(b) (5)
[Redacted]
[Redacted]
[Redacted]
[Redacted]

(b) (6), (b) (7)(C), Chief Architect, CBP BPFTI
Office: (b) (6), (b) (7)(C)
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, July 09, 2015 9:18 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: New OTIA memo - design quality

Yes. It does. So what exactly is the new requirement??

(b) (6), (b) (7)(C).we need to engage on this....

From: (b) (6), (b) (7)(C)
Sent: Thursday, July 09, 2015 10:15 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: New OTIA memo - design quality
Importance: High

(b) (6), (b) (7)(C) – I am not aware of any new OTIA design/quality memo.

(b) (6), (b) (7)(C) – does this needs to be a topic of discussion with OTIA and BPFTI leadership?

(b) (6), (b) (7)(C), PMP, LEED BD&C
Program Manager, Towers
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
Facilities Management & Engineering
(b) (6), (b) (7)(C)(c)
(b) (6), (b) (7)(C)(w)
(b) (6), (b) (7)(C)

TELEWORK WEDNESDAY AND FRIDAY PHONE: (b) (6), (b) (7)(C)

"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy"

From: (b) (6), (b) (7)(C).
Sent: Thursday, July 09, 2015 6:30 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: New OTIA memo - design quality

Hi (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) and I were in a meeting all day with OTIA for (b) (7)(E) yesterday. I will leave the (b) (7)(E) specific items to him. I am emailing in regards to engineering items OTIA is requiring and the impacts to the project. (b) (5)

(b) (6), (b) (7)(C) and I did note that the OTIA engineers want us to comply with the latest guides, etc but we are not on the distribution list, do not know revision frequencies and do not have access to where they save them. (b) (6), (b) (7)(C) and I tried to get me access but their sharepoint people made it so I can get to the systems engineers page but not to the files needed.

Similar to what is happening with RGV, OTIA is now asking for a full FM&E review before receiving the files. Initially they wanted our comments incorporated as well. (b) (6), (b) (7)(C) successfully negotiated that we pass our comments to OTIA provided the deliverable is complete so Parsons only needs to revise once. (b) (5)

(b) (6), (b) (7)(C), P.E., PMP

SME, TI Division

LMI Government Consulting

Border Patrol Facilities & Tactical Infrastructure

Program Management Office

Facilities Management & Engineering

U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C) (Preferred)

Email: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Towers Rollup for Portfolio
Date: Thursday, March 14, 2013 3:00:49 PM

Do you have a previous towers one?

(b) (6), (b) (7)(C)

CTR-LMI

BPFTI PMO

OF: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, March 14, 2013 2:55 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Towers Rollup for Portfolio
Importance: High

Hi (b) (6), (b) (7)(C)

Can you please get me the roll up for FY13 for the TMRP program? (it can be rolled up into a high level)

I need this by COB today if at all possible. It's for (b) (6), (b) (7)(C) PMR briefing to Calvo tomorrow.

Thanks a million!

(b) (6), (b) (7)(C)

Here's the TI one below for example:

■ TI projects (\$78M)

• 4 Completed (\$22M)

- (b) (7)(E)
-
-
-
-

• 8 remaining to complete (\$56M)

- (b) (7)(E)
-
-
-
-
-
-
-
-

(b) (6), (b) (7)(C)

Special Projects Analyst, Business Operations Division
Strategic Analysis, Inc.
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: (b) (7)(E) Border Lights are repaired
Date: Friday, October 05, 2012 12:22:33 PM

fyi

(b) (6), (b) (7)(C)

CTR-LMI

BPFTI PMO

OF: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, October 05, 2012 12:11 PM
To: (b) (6), (b) (7)(C)
Subject: (b) (7)(E) Border Lights are repaired

(b) (7)(E) Border Lights have been repaired!

From: (b) (6), (b) (7)(C) On Behalf Of (b) (7)(E)-CBP
Sent: Friday, October 05, 2012 8:41 AM
To: (b) (7)(E)-CBP (b) (7)(E) SIR
Cc: (b) (7)(E)-CBP
Subject: ADDENDUM - Technology Disruption ((b) (7)(E))

ADDENDUM

On October 5, 2012, at 0500 hours, SBPA (b) (6), (b) (7)(C) received a voice mail from (b) (6), (b) (7)(C) who is the Managing Engineer with Granite Construction Company (GCC) overseeing the Border Fence Replacement Project in (b) (7)(E) Arizona. Mr. (b) (6), (b) (7)(C) advised SBPA (b) (6), (b) (7)(C) that Castro Electric had made the necessary repairs to both power lines and that all the affected border lighting is now operational.

This addendum was reviewed and approved by (A)SOS (b) (6), (b) (7)(C).

INITIAL REPORT

On October 1, 2012, at approximately 1300 hours MST, Special Operations Supervisor (SOS) (b) (6), (b) (7)(C) from the (b) (7)(E) Border Patrol Station was contacted by (b) (6), (b) (7)(C) who is the Managing Engineer with Granite Construction Company (GCC) overseeing the Border Fence Replacement Project in (b) (7)(E) Arizona. GCC is currently replacing (b) (7)(E) of Border Fence from (b) (7)(E) within the (b) (7)(E) Border Patrol Station's Area of Responsibility.

Mr. (b) (6), (b) (7)(C) advised that while working (b) (7)(E) in an area known as the (b) (7)(E) (b) (7)(E), the operator of an excavator inadvertently dug up two buried power lines. These buried lines supply power for the border lighting in this area. The operator was digging

approximately (b) (7)(E) per the design plans.

SOS (b) (6), (b) (7)(C) advised Mr. (b) (6), (b) (7)(C) to contact Arizona Public Supply (APS) and alert them of the damaged lines. Castro Electric, the contractor familiar with the border lighting in the (b) (7)(E) area, was also contacted by Mr. (b) (6), (b) (7)(C). SOS (b) (6), (b) (7)(C) drove down to the area of the incident to inspect the damage. Both lines were completely severed and approximately 20 feet of cable was exposed. The voltages of the buried lines were 480 volts and 13,800 volts.

The operator of the excavator was not injured when the lines were damaged. The damage occurred at light pole (b) (7)(E) and will affect approximately (b) (7)(E) light poles (b) (7)(E) of the transformer. Barricades have been placed around the area of the exposed cable. Castro Electric arrived on scene and accessed the damage. Castro Electric has shut off power to the lines at the transformer. They have assured us that the line is completely dead and has no power at this time.

A portion of the wiring will need to be replaced and wired into the existing line with specially designed heavy duty splices. At this time, Castro Electric is attempting to acquire the splices. Once Castro Electric has the splices, the actual repair will be made.

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From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Fw: C-1 Access and Staging
Date: Tuesday, October 09, 2012 1:18:59 PM

Hi (b) (6), (b) (7)(C)

Would you please ask (b) (6), (b) (7)(C) to keep the below action a top priority for this short week? May not be a big effort for him but I truly don't know and would rather not lose pace on getting the Andrade fence repair RFP on the street.

Thanks in advance.. (b) (6), (b) (7)(C)

From: (b) (6)
To: (b) (6), (b) (7)(C)
Sent: Tue Oct 09 13:11:19 2012
Subject: RE: C-1 Access and Staging

Yes. It went well. I'd say the only item out there that needs resolution is what exacting do we show for staging and access. (b) (6), (b) (7)(C) said he would look into it this afternoon and get back with the team. Final Submittal is Friday at the latest, but we're shooting for Thursday. ECSO contracting is looking at next Wednesday as the release date for the RFP, assuming legal cooperates.

If you have any other questions, please feel free to let me know or give me a call.

Thanks,

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, October 09, 2012 10:03 AM
To: (b) (6)
Subject: Re: C-1 Access and Staging

(b) (6)

I just landed...is the call over?

From: (b) (6)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6)
Sent: Tue Oct 09 12:57:15 2012
Subject: FW: C-1 Access and Staging

Hello (b) (6), (b) (7)(C)

Please see the attached map that shows the staging and "spur" road that I was referring to. Please let us know if this is what we need to show for staging/access.

Thanks,

(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, October 03, 2012 5:19 PM
To: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)
Cc: (b) (6)
Subject: RE: C-1 Access and Staging

Hi (b) (6), (b) (7)(C)

I have reviewed the proposed staging area and access road locations.

Environmental impacts from the use of the proposed staging area were evaluated and documented as part of the *Environmental Stewardship Plan for the Construction, Operation, and Maintenance of Tactical Infrastructure, Pedestrian Fence Segments C-1 and C-2B, U.S. Border Patrol Yuma Sector, Arizona and California* (ESP). The proposed staging area is clear for environmental. An alternate location for the staging area is located approximately four miles west of the project area. It was the staging area actually used during the construction of C-1 (perhaps due to real estate issues) as documented in the *Environmental Stewardship Summary Report of the Construction, Operation, and Maintenance of Tactical Infrastructure, Pedestrian Fence Segments C-1 and C-2B, U.S. Border Patrol Yuma Sector, Arizona and California* (ESSR). The location is shown in the attached map.

The proposed access roads are also clear for environmental. Their use was addressed in the ESP and ESSR.

Please let me know if you have any questions.

Regards,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Environmental Protection Specialist
Real Estate and Environmental Services Division
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
Facilities Management and Engineering
U.S. Customs and Border Protection
Office: (b) (6), (b) (7)(C)
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C)
Sent: Friday, September 28, 2012 9:27 AM
To: (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)
Cc: (b) (6)
Subject: RE: C-1 Access and Staging

Here is the map.

Respectfully,

(b) (6), (b) (7)(C)

***Program Manager T.I M/R
Program Management Office
Facilities Management and Engineering
Yuma & El Centro Sector
Office: (b) (6), (b) (7)(C)
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)***

Excel as a trusted strategic partner enhancing the Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C)
Sent: Friday, September 28, 2012 9:26 AM
To: (b) (6); (b) (6), (b) (7)(C)
Cc: (b) (6)
Subject: RE: C-1 Access and Staging

(b) (6), (b) (7)(C),

We need you to weigh in on this question: please look at the map and tell us if this is the G/G access roads and staging area?

Also what did we hear from the Tribe on your meeting (b) (6), (b) (7)(C)

Respectfully,

(b) (6), (b) (7)(C)

***Program Manager T.I M/R
Program Management Office
Facilities Management and Engineering
Yuma & El Centro Sector
Office: (b) (6), (b) (7)(C)
Mobile: (b) (6), (b) (7)(C)***

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing the Border Patrol's proud legacy.

From: (b) (6)
Sent: Friday, September 21, 2012 10:37 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6); (b) (6), (b) (7)(C); (b) (6)
Subject: C-1 Access and Staging

Hello (b) (6), (b) (7)(C)

Per your request, attached is an exhibit showing the local access and staging information that we pulled from FITT. The main access road from (b) (7)(E) and is shown projecting off the page to the left. If you could validate amongst BPFTI, that the (b) (7)(E) is still the primary access to the area and that we are showing the latest local access and staging, it would be greatly appreciated. If there are updates to the local access and staging, please feel free to mark directly on this map and send back or call to discuss.

Thanks,

(b) (6)

(b) (6), PE
Technical Manager
Michael Baker Jr., Inc.
2929 N. Central Ave., Suite 800
Phoenix, AZ 85012

Front Desk: (b) (6), (b) (7)(C)
Direct: (b) (6), (b) (7)(C)
Mobile: (b) (6), (b) (7)(C)
Fax: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: C-1 Access and Staging
Date: Tuesday, October 09, 2012 3:45:58 PM

Have not seen a response from (b) (6), (b) (7)(C) yet.

(b) (6), (b) (7)(C)
Division Director, RE and ENV Services Division
Border Patrol Facilities and Tactical Infrastructure
Facilities Management and Engineering
Office: (b) (6), (b) (7)(C)
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)
Sent: Tuesday, October 09, 2012 3:38 PM
To: (b) (6), (b) (7)(C)
Subject: RE: C-1 Access and Staging

And how is this going???

From: (b) (6), (b) (7)(C)
Sent: Tuesday, October 09, 2012 3:08 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: C-1 Access and Staging

(b) (6), (b) (7)(C)

I talked with (b) (6), (b) (7)(C) attended your last meeting and stated to the team that the (b) (5)
(b) (6), (b) (7)(C) Please let
me know if you want to discuss further.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
Division Director, RE and ENV Services Division
Border Patrol Facilities and Tactical Infrastructure
Facilities Management and Engineering
Office: (b) (6), (b) (7)(C)
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy

From: (b) (6), (b) (7)(C)
Sent: Tuesday, October 09, 2012 1:17 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Fw: C-1 Access and Staging

Hi (b) (6), (b) (7)(C)

Would you please ask (b) (6), (b) (7)(C) to keep the below action a top priority for this short week? May not be a big effort for him but I truly don't know and would rather not lose pace on getting the Andrade fence repair RFP on the street.

Thanks in advance.. (b) (6), (b) (7)(C)

From: (b) (6)
To: (b) (6), (b) (7)(C)
Sent: Tue Oct 09 13:11:19 2012
Subject: RE: C-1 Access and Staging

Yes. It went well. I'd say the only item out there that needs resolution is (b) (5)
(b) (6), (b) (7)(C) said he would look into it this afternoon and get back with the team.

(b) (5)

If you have any other questions, please feel free to let me know or give me a call.

Thanks,

(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, October 09, 2012 10:03 AM
To: (b) (6)
Subject: Re: C-1 Access and Staging

(b) (6)

I just landed...is the call over?

From: (b) (6)
To: BRUNNER, ROBERT J
Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)
Sent: Tue Oct 09 12:57:15 2012
Subject: FW: C-1 Access and Staging

Hello (b) (6), (b) (7)(C)

Please see the attached map that shows the staging and "spur" road that I was referring to. Please let us know if this is what we need to show for staging/access.

Thanks,

(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, October 03, 2012 5:19 PM
To: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)
Cc: (b) (6)
Subject: RE: C-1 Access and Staging

Hi (b) (6), (b) (7)(C)

I have reviewed the proposed staging area and access road locations.

Environmental impacts from the use of the proposed staging area were evaluated and documented as part of the *Environmental Stewardship Plan for the Construction, Operation, and Maintenance of Tactical Infrastructure, Pedestrian Fence Segments C-1 and C-2B, U.S. Border Patrol Yuma Sector, Arizona and California* (ESP). The proposed staging area is clear for environmental. An alternate location for the staging area is located approximately four miles west of the project area. It was the staging area actually used during the construction of C-1 (perhaps due to real estate issues) as documented in the *Environmental Stewardship Summary Report of the Construction, Operation, and Maintenance of Tactical Infrastructure, Pedestrian Fence Segments C-1 and C-2B, U.S. Border Patrol Yuma Sector, Arizona and California* (ESSR). The location is shown in the attached map.

The proposed access roads are also clear for environmental. Their use was addressed in the ESP and ESSR.

Please let me know if you have any questions.

Regards,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Environmental Protection Specialist
Real Estate and Environmental Services Division
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
Facilities Management and Engineering
U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C)
Sent: Friday, September 28, 2012 9:27 AM
To: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)
Cc: (b) (6)
Subject: RE: C-1 Access and Staging

Here is the map.

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R

Program Management Office

Facilities Management and Engineering

Yuma & El Centro Sector

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing the Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C)

Sent: Friday, September 28, 2012 9:26 AM

To: (b) (6); (b) (6), (b) (7)(C)

Cc: (b) (6)

Subject: RE: C-1 Access and Staging

(b) (6), (b) (7)(C),

We need you to weigh in on this question: please look at the map and tell us if this is the G/G access roads and staging area?

(b) (5)

(b) (6), (b) (7)(C)

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R

Program Management Office

Facilities Management and Engineering

Yuma & El Centro Sector

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing the Border Patrol's proud legacy.

From: (b) (6)

Sent: Friday, September 21, 2012 10:37 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6); (b) (6), (b) (7)(C); (b) (6)

Subject: C-1 Access and Staging

Hello (b) (6), (b) (7)(C)

Per your request, attached is an exhibit showing the local access and staging information that we pulled from FITT. The main access road from (b) (7)(E) and is shown projecting off the page to the left. If you could validate amongst BPFTI, that the (b) (7)(E) is still the primary access to the area and that we are showing the latest local access and staging, it would be greatly appreciated. If there are updates to the local access and staging, please feel free to mark directly on this map and send back or call to discuss.

Thanks,

(b) (6)

(b) (6), PE

Technical Manager

Michael Baker Jr., Inc.

2929 N. Central Ave., Suite 800

Phoenix, AZ 85012

Front Desk: (b) (6), (b) (7)(C)

Direct: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

Fax: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: Re: (b) (7)(E) Fence projects
Date: Wednesday, October 03, 2012 10:05:48 AM

Thanks.

From: (b) (6), (b) (7)(C)
Sent: Wednesday, October 03, 2012 10:04 AM
To: (b) (6), (b) (7)(C)
Subject: FW: (b) (7)(E) Fence projects

FYI

(b) (6), (b) (7)(C)

CTR-LMI

BPFTI PMO

OF: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, October 03, 2012 10:03 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: (b) (7)(E) Fence projects

(b) (6), (b) (7)(C)

These two projects, (b) (5)
The funds on (b) (7)(E) were from (b) (7)(E)
Fence REplacement project and that was an appropriations for fence only.

Thanks

This is pretty hot after the shooting yesterday (b) (5), (b) (7)(E)

Thanks again

(b) (6), (b) (7)(C)

PM, TI

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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Border Patrol's proud legacy

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: PR for WA 2??
Date: Monday, April 08, 2013 1:06:32 PM

From: (b) (6), (b) (7)(C)
Sent: Monday, April 08, 2013 12:58 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: DAC Approval Request - Funds Request, EPT Fence M&R Gap Filler Contract, HSBP1013P00074

10-4



From: (b) (6), (b) (7)(C)
Sent: Monday, April 08, 2013 9:56 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: DAC Approval Request - Funds Request, EPT Fence M&R Gap Filler Contract, HSBP1013P00074

Ok. Stand by...

(b) (6), (b) (7)(C) This is approved from my end. I need to get DAC approval before it goes to Procurement.

From: (b) (6), (b) (7)(C)
Sent: Monday, April 08, 2013 12:43 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: DAC Approval Request - Funds Request, EPT Fence M&R Gap Filler Contract, HSBP1013P00074

(b) (6), (b) (7)(C)

(b) (5), (b) (7)(E)

Please let me know when DAC approval is obtained.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, April 08, 2013 11:23 AM
To: (b) (6), (b) (7)(C)

Cc: [REDACTED] (b) (6), (b) (7)(C)

Subject: Funds Request, EPT Fence M&R Gap Filler Contract, HSBP1013P00074

[REDACTED] (b) (6), (b) (7)(C)

Attached is an urgent funds request. We need this processed immediately if possible.
Thanks for the help!

[REDACTED] (b) (6), (b) (7)(C)

[REDACTED] (b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities
Management and Engineering

Office: [REDACTED] (b) (6), (b) (7)(C)

Mobile: [REDACTED] (b) (6), (b) (7)(C)

"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy"

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Weekly Report - RGV PB Nov 18 2015
Date: Friday, November 20, 2015 9:33:10 AM

(b) (6), (b) (7)(C)

Please know that even though I did perform all actions defined below, I must also define that we work as a team and in some cases such as sending all documents to (b) (6), (b) (7)(C) some of the documents were created by (b) (6), (b) (7)(C) IGCE and Technical Evaluation. I am including (b) (6), (b) (7)(C) on most of my emails to keep him informed of my activities.

From: (b) (6), (b) (7)(C)
Sent: Wednesday, November 18, 2015 1:26 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Weekly Report - RGV PB Nov 18 2015

11/20/2015 Weekly Report RGV- PB cc: (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) requesting details in weekly report)

Summary of most significant accomplishments for this week:

- 1) All documents to Procurement for WA4 Mod #20 (90 day extension) Assured mod will be completed.
- 2) 90 Work Plans entered into WMS
- 3) Funding for Mod #20 approved. \$872,658.48.
- 4) (b) (5)

Detailed Report:

- Address daily emails
- Daily tag ups with Primus.
- Received and reviewed WA4 (RGV, LRT, DRT) draft work plans to determine funding; discussions with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)
- Confirmed enrollment SE 101 (PM Cert requirements)
- Confirm progress on 90 CWP with Primus
- Request temporary close out procedure for RGV .WMS WEs. (Inspection requirement).
- Request engineering review of (b) (7)(E) Grate System. Will send photos of location.
- Requested and reviewed latest burn rate. (b) (5) remaining.
- Working with (b) (6), (b) (7)(C) on PM training requirements. Providing training completion and defining required classes.
- Provide (b) (6), (b) (7)(C) with work plans, IGCE to complete Mod #20, accepted.

- Informed (b) (6), (b) (7)(C) of funding needed for 90 day extension (b) (5)
- Responded to funding questions from (b) (6), (b) (7)(C)
- Working with (b) (6), (b) (7) on Mod #20 to extend 90 day. Line 510 entered but needs adjustment.
- Reviewed and utilized new PRR procedure to input PRR in system. With updated IGCE.
- CBP Tech Support to change costs in PRR. System does not allow for cents.
- Discussion concerning fence damage. Issued work element for repair.
- Worked with BusOps, Team to resolve PRR signature requirements process.
- Reviewed and discussed complaint from (b) (7)(E) Water District with Sector and possible resolution.
- Provided update IGCE to (b) (6), (b) (7)(C) Informed (b) (6), (b) (7) of change for line 510.
- Requested and Primus inspected (b) (7)(E), reviewed sent photos, no water backup.
- Requested Primus input 90 day work plans not to exceed IGCE.
- Meeting with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) on how we place funding into WMS and how to utilize remaining funds from previous work plans. Reviewed latest burn rate report.
- Notified (b) (6), (b) (7) of new 510 line item for add '1 \$872,658.48.
- Attended PMR Presentation
- Updated (b) (6), (b) (7) on funding progress offering to assist on Mod #20; deadline 20th.
- Requested input from Primus to ensure good data entry in 123-126 work plans before we have (b) (6), (b) (7) delete original work plans.
- Requested proposal from Primus for (b) (7)(E) Grate System.
- Reported data/photos to engineer to begin evaluation on possible Grate System for (b) (7)(E) Grate System.
- Requested update from LMI, (b) (6), (b) (7) on boat ramps. Second request.
- Request (b) (7)(E) Boat Ramp PRD. Reviewed and provided feedback.
- Reviewed boat ramp presentation and IGCE documents, provided feedback and requested updated information. Scheduled for December inspections.
- Requested updated GFM Report from Primus.
- Create and provided POAM-close out to PMs. Have not received any feedback from (b) (6), (b) (7)(C)
- 90 day work plans entered into WMS. Ready for review.
- Had (b) (6), (b) (7)(C) clean out additional WA4 work plans that aren't to be used.
- Request FM back up technician/electrician for electronic gate support.
- Working with RE to review future boat ramps and determine the percentage of boat ramps that are likely to be g/g within the next 2 years.
- Reviewing backlog for WA4, scheduling to clean out backlog files.
- Requested (b) (6), (b) (7) provide a list of all backlog to assist (b) (6), (b) (7)(C) for DRT response.
- Reported no additional work requirements for LRT.
- Reported no additional g/g requirements for RGV, but do report possible percentage of boat ramps may be g/g within the year.
- Provided final Technical Evaluation to Troy for WA4 Mod #20
- Per Primus request, adjusted DRT WE that did not show work description
- Review (b) (7)(E) photos. Sent photos to Sector to see that no water was in the

- canal.
- Reviewed Texas Boat Ramp List and responded to request from (b) (6), (b) (7)(C) on which RGV boat ramps are owned/non-owned.
- All required documents have been sent to (b) (6), (b) (7) for Mod #20. Work Plans, IGCE, Tech Evaluation, funding approval.

Need to review 90 day work plans, enter contract costs into WMS \$872,658.48, enter costs per work plan and buckets.

From: (b) (6), (b) (7)(C) on behalf of (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C) (b) (6)
(b) (6), (b) (7)(C)
(b) (6) (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C) (b) (6)
Subject: FW: Schedule Review: (b) (7)(E) Fence Replacement (UPDATED...)

-----Original Appointment-----

From: (b) (6), (b) (7)(C)
Sent: Monday, May 04, 2015 7:16 PM
To: (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C) (b) (6)
Subject: Schedule Review (b) (7)(E) Fence Replacement (UPDATED...)
When: Wednesday, May 06, 2015 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: (b) (7)(E)

This will be a review of the schedule for these projects.

This should also be a review of the 10 top risks and mitigation approaches.

Agenda:

1. Review of the Schedule& Milestones
 - A. IAA and Funding (Procurement)
 - B. RE/ENV
 - C. Engineering
 - D. USACE
2. Review of the Risks and potential Mitigation strategies.
3. Preparation for Review with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) (May 12th).
4. Final comments and Next Steps.

Thanks..

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: (b) (7)(E) Daily Stand Up Calls (Meeting Changes and Agenda for 10/26/15 Meeting)
Date: Monday, October 26, 2015 9:07:00 AM

I think it is German hahaha – I was saying that to (b) (6), (b) (7)(C) this morning.

(b) (6), (b) (7)(C), PMP

Program Manager Lead for Projects and Milcon
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C)
Sent: Monday, October 26, 2015 8:52 AM
To: (b) (6), (b) (7)(C)
Subject: RE: (b) (7)(E) Daily Stand Up Calls (Meeting Changes and Agenda for 10/26/15 Meeting)

Is that English or what??

From: (b) (6), (b) (7)(C)
Sent: Monday, October 26, 2015 8:52 AM
To: (b) (6), (b) (7)(C) W
Cc: (b) (6), (b) (7)(C)
Subject: RE: (b) (7)(E) Daily Stand Up Calls (Meeting Changes and Agenda for 10/26/15 Meeting)

Thanks!

(b) (6), (b) (7)(C), PMP

Program Manager Lead for Projects and Milcon
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)
Sent: Sunday, October 25, 2015 3:32 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Re: (b) (7)(E) Daily Stand Up Calls (Meeting Changes and Agenda for 10/26/15 Meeting)

Tanks grat job glad your back !

From: (b) (6), (b) (7)(C)
Sent: Saturday, October 24, 2015 01:28 PM Eastern Standard Time
To: (b) (6), (b) (7)(C); (b) (6)
(b) (6), (b) (7)(C)
(b) (6)
(b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6)
Cc: (b) (6), (b) (7)(C)
(b) (6); (b) (6), (b) (7)(C); (b) (6)
(b) (6)
Subject: RE: (b) (7)(E) Daily Stand Up Calls (Meeting Changes and Agenda for 10/26/15 Meeting)

All,

With the construction kickoff meeting of the (b) (7)(E) Fence Replacement project this week, we are going to make some changes to the current weekly calls.

- 10/26/15 will be our last joint call for the (b) (7)(E) Projects.
- (b) (7)(E) **Fence Replacement Project:** Weekly Construction Meetings will start with Granite on 11/10/15 @0900 (Yuma Time) due to the holiday that week. For the remainder of the project, we will have weekly Wednesday Construction phone calls @0900 (Yuma Time). Our first weekly call on Wednesday will be 11/18/15. A new invite will be sent out for the weekly construction meeting.
- (b) (7)(E) Fence Replacement Project: The protest is still underway so no change on that. Until we have change on the protest we will postpone the (b) (7)(E) calls. The only updates we will continue to have is the Real Estate updates. We can ensure folks are getting the proper updates via email until we have more information on the protest. If ad hoc meetings are needed, we can do this as well. I will send out a new invite once we have more information.

Let me know if anyone has any concerns with these changes. **Talk to you all at our Last joint weekly meeting on 10/26/15.**

Agenda (for 10/26/15)

- (b) (7)(E) Fence Replacement

- Kickoff Meeting updates and follow-up on action items
- Weekly Meetings start 11/10/15 (due to holiday) – normal weekly calls will be every Wednesday.
- (b) (7)(E) Fence Replacement
- Protest Update
- Real Estate Update

(I'm not working on Saturday – this just got stuck in my inbox yesterday from travel ha ☺)

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PMP

Program Manager Lead for Projects and Milcon

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6)

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-----Original Appointment-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 12, 2015 9:30 AM

To: (b) (6), (b) (7)(C)

(b) (6) (b) (6), (b) (7)(C)

(b) (6)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C) (b) (6)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C) (b) (6)

Subject: (b) (7)(E) Daily Stand Up Calls

When: Monday, October 26, 2015 8:30 AM-9:00 AM (UTC-05:00) Eastern Time (US & Canada).

Where: (b) (7)(E)

INVITE UPDATED TO REFLECT ONCE WEEKLY CALLS (HELD ON MONDAYS AT SAME TIME)

All – Please review the attached document with the notes/actions/attendees from last call. We'll prepare this for every call to help facilitate agenda and actions.

If you need to add additional attendees, please do not forward invite. Please coordinate with (b) (6), (b) (7)(C) and we'll add as necessary. This is meant to be a small, working group.

Thanks,

(b) (6), (b) (7)(C)

AGENDA

- I. Meetings/Frequency/Attendees – (b) (6), (b) (7)(C)**
- II. Schedule Review – (b) (6), (b) (7)(C)**
 - a. (b) (7)(E) Project**
 - b. (b) (7)(E) Project**
- III. Outstanding Actions from last meeting**
- IV. Issues/Concerns**
- V. Adjourn**

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: (b) (6) Replacement
Date: Tuesday, December 08, 2015 11:17:24 AM

In lieu of not appearing a team player, we can chat maybe I'm just overly cautious.

(b) (6), (b) (7)(C)
BPFTI PMO
OA/FM&E/BPFTI PMO
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, December 08, 2015 11:12:39 AM
To: (b) (6), (b) (7)(C)
Subject: RE: (b) (6) Replacement

Ok. Yet I want you to be ok with it.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, December 08, 2015 10:57 AM
To: (b) (6), (b) (7)(C)
Subject: RE: (b) (6) Replacement

He'll be reporting to (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
BPFTI PMO
OA/FM&E/BPFTI PMO
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, December 08, 2015 9:26:36 AM
To: (b) (6), (b) (7)(C)
Subject: FW: (b) (6) Replacement

Fysa.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, December 08, 2015 8:11:31 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C); (b) (6)
Subject: (b) (6) Replacement

(b) (6), (b) (7)(C)

(b) (5), (b) (6)

(b) (5), (b) (6), (b) (7)(C)

Best,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), P.E.

Program Director

Infrastructure Analytics Division

LMI

7940 Jones Branch Drive {new address!!}

McLean, VA 22102

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: General Overview Loop Meeting notes (6/17/15):
Date: Wednesday, June 17, 2015 11:04:46 AM

(b) (6), (b) (7)

Meeting notes from the (b) (7)(E) meeting.

Attendees: Various stakeholders from CBP, TXDOT, El Paso Electrical and Lighting

Meeting Notes (6/17/15): Texas Department of Transportation (TXDOT) is expanding the (b) (7)(E) in the next 2 years. The highway is a mix of on ground and elevated highway that is south of current (b) (7)(E). The construction of this loop will impact (b) (7)(E), (b) (5)

During our meeting on 6/17/15 it was determined that approximately (b) (7) light poles would be relocated and upgraded from the (b) (7)(E) El Paso electric stated that since the lights are being relocated then CBP would have to pay for the lighting electric bill and take over the M&R responsibilities. These new lights would become part of the TI portfolio. Currently, the (b) (7) light poles are leased to CBP for \$68 per month/pole. The cost of relocating the lighting would be the responsibility of the TxDot since they are proposing the loop.

Action Items from the meeting are for TXDOT to have the lighting design complete by July 8th. Once we get the final lighting plans then we can determine an M&R cost and schedule for these lights.

Very Respectfully,

(b) (6), (b) (7)(C), PE, PMP
LMI Government Consulting
Border Patrol Facilities & Tactical Infrastructure
Program Management Office
Facilities Management and Engineering
U.S. Customs and Border Protection
Blackberry: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)
Sent: Tuesday, June 16, 2015 10:16 AM
To: (b) (6), (b) (7)(C)
Subject: Loop Meeting

(b) (6), (b) (7)

I'll look to you to provide me a brief up on the Loop meeting later today.

Thank you..

(b) (6), (b) (7)(C), CBM, PMP

Tactical Infrastructure (TI)

CBP-OA-FM&E BPFTI

(b) (6), (b) (7)(C) (Cell)

(b) (6), (b) (7)(C) (Office)

Washington, D.C. 20004

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: Camacho Items 31 August-4 September
Date: Wednesday, September 09, 2015 2:24:14 PM

Yeah. No. He needs to turn this over to you. I'll chat with him.

I was not aware of his travels or what he is doing.

From: (b) (6), (b) (7)(C)
Sent: Wednesday, September 09, 2015 2:17 PM
To: (b) (6), (b) (7)(C)
Subject: RE: Camacho Items 31 August-4 September

(b) (6), (b) (7)(C)
(b) (7)(E) falls under projects and (b) (6), (b) (7)(C) is in charge of projects. (b) (7)(E) also predates me starting here at BPFTI. He is keeping me aware of what is happening with this project.

(b) (6), (b) (7)(C), PE, PMP
LMI Government Consulting
Border Patrol Facilities & Tactical Infrastructure
Program Management Office
Facilities Management and Engineering
U.S. Customs and Border Protection
Blackberry: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)
Sent: Wednesday, September 9, 2015 2:11 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Camacho Items 31 August-4 September

Great. Thanks.

Question. Why is (b) (6), (b) (7)(C) in Tucson on (b) (7)(E)? This is TI would you not be the person to work this?

Thanks.

From: (b) (6), (b) (7)(C)
Sent: Wednesday, September 09, 2015 2:09 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Camacho Items 31 August-4 September

(b) (6), (b) (7)

List of big ticket items worked on from the week of 31 August to 4 September.

(b) (5), (b) (7)(E)

(b) (6), (b) (7)(C), **PE, PMP**

LMI Government Consulting
Border Patrol Facilities & Tactical Infrastructure
Program Management Office
Facilities Management and Engineering
U.S. Customs and Border Protection
Blackberry: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C) ; (b) (6) (b) (6), (b) (7)(C)
Subject: RE: TI Inventory
Date: Wednesday, May 29, 2013 12:34:40 PM

(b) (6), (b) (7)(C)

(b) (6) So I'll go to LMI in the morning so (b) (6), (b) (7)(C) and I can work this, (b) (6) (b) (6), (b) (7)(C).

Also, I'll miss the CIR Risk meeting most likely, and will move my Gates meeting to 3 pm Eastern.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, May 29, 2013 11:18 AM
To: (b) (6) ; (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: TI Inventory

Ok. Thanks...Look forward to the answers...

(b) (6), (b) (7)(C), CBM, PMP
Division Director, TI Division
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
Facilities Management and Engineering
1301 Constitution Ave. NW, Suite B-155
Washington, DC 20004
Office: (b) (6), (b) (7)(C)
Cell: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

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From: (b) (6)
Sent: Wednesday, May 29, 2013 11:10 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: TI Inventory

(b) (6), (b) (7)(C) and I are meeting tomorrow afternoon to review the "final" document that has been provided to (b) (6), (b) (7)(C). We will provide answers to questions at that time.

(b) (6), PE, CCE, PMP



2000 Corporate Ridge
McLean, VA 22102-7805
(b) (6), (b) (7)(C) P

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From: (b) (6), (b) (7)(C)
Sent: Wednesday, May 29, 2013 10:02 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6); (b) (6), (b) (7)(C)
Subject: RE: TI Inventory

Sir,

All very good questions. I need (b) (6), (b) (7)(C) to assist with some of the answers as they can help with many of them. The PMs and I will fill in the balance before our 'murder board' next week and I'll get back with you. Right now I'm full up focused on TCA WG issues; got hit with a few new ones yesterday afternoon and will brief you on them all after my meetings with the staff.

I appreciate the kudos to the team...they've all worked very hard to get us where we need to be on the TI Inventory and Backlog questions!

(b) (6), (b) (7)(C),

Please reply to all with responses to the questions you can answer below.

Thanks all!

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Branch Chief - TI Division Projects, Maintenance and Repair
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
Facilities Management and Engineering*

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)
Sent: Wednesday, May 29, 2013 8:35 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6); (b) (6), (b) (7)(C)
Subject: RE: TI Inventory

(b) (6), (b) (7)(C)

I am trying to establish some correlations within the back log estimate.

(b) (5)

(b) (5)

Overall, this is very good. Great insight into what is out there and what we project as costs.

I know that you all are working hard and it is appreciated. We just need to make sure that the numbers “jibe” and we can defend the costs.

This is much closer that we have been in years. Keep up the good work and let’s set up a meeting to “murder board” this next week.

Thanks.

(b) (6), (b) (7)(C), CBM, PMP
Division Director, TI Division
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
Facilities Management and Engineering
1301 Constitution Ave. NW, Suite B-155
Washington, DC 20004
Office: (b) (6), (b) (7)(C)
Cell: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, May 28, 2013 3:06 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)
Subject: FW: TI Inventory

Sir,

Attached are the most current inventory files for all Sectors. Presently at (b) (5) (requires confirmation with (b) (6), (b) (7)(C) on some numbers).

(b) (6), (b) (7)(C) is still working EPT updates with (b) (6), (b) (7)(C) for us and I expect them late this week.

(b) (6), (b) (7)(C) will provide his updates for YUM and ELC this week as well – I’ve instructed him to cc you on these updates.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Branch Chief - TI Division Projects, Maintenance and Repair
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
Facilities Management and Engineering*

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)

Sent: Thursday, May 23, 2013 3:11 PM

To: (b) (6), (b) (7)(C)

Subject: TI Inventory

(b) (6), (b) (7)(C)

See attached for the updates. The only sector missing, for the PMs that are here, is El Paso.

Regards,

(b) (6)

Program Analyst, Business Operations
Border Patrol Facilities & Tactical Infrastructure
Program Management Office
Facilities Management & Engineering

Phone: (b) (6), (b) (7)(C)

Email: (b) (6)

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From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: Updated TI Spend Plan 4-5-2013
Date: Thursday, April 11, 2013 9:45:52 AM
Attachments: [BPFTI - TI Spend Plan FY13 4-5-2013.xls](#)

Attached is the updated spend plan..

From: (b) (6), (b) (7)(C)
Sent: Friday, April 05, 2013 7:25 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Updated TI Spend Plan 4-5-2013

Updated Spend Plan for TI as of today 4-5-2013.

Have a great weekend!



(b) (6), (b) (7)(C)

Financial Management Analyst

Business Operations Division

Dawson Technical, LLC

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

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FY 2013 Spend Plan						
Border Patrol Tactical Infrastructure						
Account/Portfolio Activity	Type	FY13 Actual Spend Plan	Committed	Obligated/Expensed	Funding Executed	Balance (Actual SP)
Allocation of Funding						
FY13 Allocation		\$ 19,937,500.00	\$ 5,771,382.63	\$ 17,859,884.21	\$ 23,631,266.84	\$ (3,693,766.84)
Transfer to OA for TI Utilities		\$ (6,300.00)	\$ -	\$ -	\$ -	\$ -
Previous Year Available Funds		\$ 10,659,842.80	\$ -	\$ -	\$ -	\$ -
Allocation TOTAL		\$ 30,591,042.80	\$ 5,771,382.63	\$ 17,859,884.21	\$ 23,631,266.84	\$ 6,959,775.96
MIL CON SUPPORT	DD.10	\$ -	\$ -	\$ -	\$ -	\$ -
(b) (7)(E)	DD.10.4	\$ -	\$ -	\$ -	\$ -	\$ -
Other Projects	DD.1	\$ -	\$ -	\$ -	\$ -	\$ -
(b) (7)(E)	DD.1.1	\$ -	\$ -	\$ -	\$ -	\$ -
	DD.1.2	\$ -	\$ -	\$ -	\$ -	\$ -
	DD.1.7	\$ -	\$ -	\$ -	\$ -	\$ -
	DD.1.8	\$ -	\$ -	\$ -	\$ -	\$ -
	DD.1.9	\$ -	\$ -	\$ -	\$ -	\$ -
	DD.1.10	\$ -	\$ -	\$ -	\$ -	\$ -
	DD.1.11	\$ -	\$ -	\$ -	\$ -	\$ -
	DD.1.12	\$ -	\$ -	\$ -	\$ -	\$ -
	DD.1.13	\$ -	\$ -	\$ -	\$ -	\$ -
	DD.1.14	\$ -	\$ -	\$ -	\$ -	\$ -
	DD.1.15	\$ -	\$ -	\$ -	\$ -	\$ -
	DD.1.16	\$ -	\$ -	\$ -	\$ -	\$ -
	DD.1.17	\$ -	\$ -	\$ -	\$ -	\$ -
Construction Contingency Funds	DD.2	\$ -	\$ -	\$ -	\$ -	\$ -
USACE Programmatic Funding	DD.3	\$ -	\$ -	\$ -	\$ -	\$ -
Environmental and RE Requirements	DD.4	\$ -	\$ -	\$ -	\$ -	\$ -
Contract Support Requirements	DD.5	\$ -	\$ -	\$ -	\$ -	\$ -
Environmental BPA Support	DD.6	\$ -	\$ -	\$ -	\$ -	\$ -
DOJ EOUSA Support	DD.7	\$ -	\$ -	\$ -	\$ -	\$ -
DOJ ENRD Support	DD.8	\$ -	\$ -	\$ -	\$ -	\$ -
Admin Requirements (including Travel)	DD.9	\$ -	\$ -	\$ -	\$ -	\$ -
RGV RealEstate	DD.10	\$ -	\$ -	\$ -	\$ -	\$ -
FY13 TI D&D	DD.11	\$ -	\$ -	\$ -	\$ -	\$ -
Const/D&D TOTAL		\$ -	\$ -	\$ -	\$ -	\$ -
M&R (CTIMR)	OM.1	\$ 33,798,718.00	\$ 1,954,212.09	\$ 9,115,189.02	\$ 11,069,401.11	\$ 22,729,316.89
CTIMR	OM.1.1	\$ -	\$ -	\$ -	\$ -	\$ -
WA1 (Recompete)	OM.1.2	\$ 9,200,000.00	\$ 0.09	\$ -	\$ 0.09	\$ 9,199,999.91
WA1 (PoP Extension)	OM.1.3	\$ 4,600,000.00	\$ 1,954,212.00	\$ -	\$ 1,954,212.00	\$ 2,645,788.00
WA2	OM.1.4	\$ 7,912,965.00	\$ -	\$ 29,436.02	\$ 29,436.02	\$ 7,883,528.98
WA3	OM.1.5	\$ 6,085,753.00	\$ -	\$ 6,085,753.00	\$ 6,085,753.00	\$ -
WA4 (Option 1)	OM.1.6	\$ 6,000,000.00	\$ -	\$ 3,000,000.00	\$ 3,000,000.00	\$ 3,000,000.00
M&R SECTOR SUPPORT	OM.2	\$ 2,494,000.00	\$ 118,962.35	\$ 208,332.87	\$ 327,295.22	\$ 2,166,704.78
Big Bend Sector Wage Grade Support	OM.2.1	\$ -	\$ -	\$ -	\$ -	\$ -
Del Rio Sector Wage Grade Support	OM.2.2	\$ 20,000.00	\$ -	\$ -	\$ -	\$ 20,000.00
El Centro Sector Wage Grade Support	OM.2.3	\$ 81,000.00	\$ -	\$ -	\$ -	\$ 81,000.00
El Paso Sector Wage Grade Support	OM.2.4	\$ 139,096.62	\$ 110,000.00	\$ 29,096.62	\$ 139,096.62	\$ -
Laredo Sector Wage Grade Support	OM.2.5	\$ -	\$ -	\$ -	\$ -	\$ -
Rio Grande Valley Sector Wage Grade Support	OM.2.6	\$ 21,000.00	\$ -	\$ 21,000.00	\$ 21,000.00	\$ -
San Diego Sector Wage Grade Support	OM.2.7	\$ 182,500.00	\$ -	\$ -	\$ -	\$ 182,500.00
Tucson Sector Wage Grade Support	OM.2.8	\$ 727,903.38	\$ -	\$ 141,913.60	\$ 141,913.60	\$ 585,989.78
Yuma Sector Wage Grade Support	OM.2.9	\$ 76,000.00	\$ -	\$ -	\$ -	\$ 76,000.00
Sector Support PCD	OM.2.10	\$ 1,246,500.00	\$ 8,962.35	\$ 16,322.65	\$ 25,285.00	\$ 1,221,215.00
M&R CONTRACTS	OM.3	\$ 2,200,000.00	\$ 500,000.00	\$ 238,342.13	\$ 738,342.13	\$ 1,461,657.87
IAA FS	OM.3.1	\$ 1,000,000.00	\$ 300,000.00	\$ -	\$ 300,000.00	\$ 700,000.00
IAA Spokane	OM.3.2	\$ -	\$ -	\$ -	\$ -	\$ -
Heavy Equipment BPA	OM.3.3	\$ 1,200,000.00	\$ 200,000.00	\$ 238,342.13	\$ 438,342.13	\$ 761,657.87
	OM.3.4	\$ -	\$ -	\$ -	\$ -	\$ -
MILCON ACTIVITIES	OM.4	\$ 4,781,656.87	\$ 25,000.00	\$ 1,030,000.00	\$ 1,055,000.00	\$ 3,726,656.87
Activities	OM.4.1	\$ 4,281,656.87	\$ 25,000.00	\$ 1,030,000.00	\$ 1,055,000.00	\$ 3,226,656.87
(b) (7)(E)	OM.4.2	\$ -	\$ -	\$ -	\$ -	\$ -
	OM.4.3	\$ 500,000.00	\$ -	\$ -	\$ -	\$ 500,000.00
	OM.4.4	\$ -	\$ -	\$ -	\$ -	\$ -
USACE CONTRACTS	OM.5	\$ 10,918,343.13	\$ -	\$ 5,918,343.13	\$ 5,918,343.13	\$ 5,000,000.00
EC SO (Round 5 Support)	OM.5.1	\$ 10,918,343.13	\$ -	\$ 5,918,343.13	\$ 5,918,343.13	\$ 5,000,000.00
	OM.5.2	\$ -	\$ -	\$ -	\$ -	\$ -
TMRP	OM.6	\$ 5,434,000.00	\$ 3,002,177.19	\$ 38,474.81	\$ 3,040,652.00	\$ 2,393,348.00
IAA FAA	OM.6.1	\$ 4,500,000.00	\$ 3,000,000.00	\$ -	\$ 3,000,000.00	\$ 1,500,000.00
Sector Support	OM.6.2	\$ 383,000.00	\$ -	\$ 37,000.00	\$ 37,000.00	\$ 346,000.00
PCD	OM.6.3	\$ 51,000.00	\$ 2,177.19	\$ 1,474.81	\$ 3,652.00	\$ 47,348.00
Special Projects	OM.6.4	\$ 500,000.00	\$ -	\$ -	\$ -	\$ 500,000.00
	OM.6.5	\$ -	\$ -	\$ -	\$ -	\$ -

[illegible]

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: Re: Final (b) (7)(E) Solar Expansion
Date: Tuesday, November 17, 2015 7:11:20 AM

How you doing?

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 17, 2015 06:03 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Final (b) (7)(E) Solar Expansion

(b) (6), (b) (7)(C)

Thank you.

(b) (6), (b) (7)(C), **PE, PMP**
LMI Government Consulting
Border Patrol Facilities & Tactical Infrastructure
Program Management Office
Facilities Management and Engineering
U.S. Customs and Border Protection
Blackberry: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing
Border Patrol's proud legacy.*

From: (b) (6), (b) (7)(C)
Sent: Monday, November 16, 2015 7:25 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Fw: Final (b) (7)(E) Solar Expansion

(b) (6), (b) (7)(C) per your request.

(b) (6), (b) (7)(C), **PMP, LEED BD&C**
Program Manager
BPFTI PMO Towers
BB (b) (6), (b) (7)(C)

From: (b) (6)
Sent: Monday, November 09, 2015 04:11 PM Eastern Standard Time
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Final (b) (7)(E) Solar Expansion

(b) (6), (b) (7)(C) I had (b) (6), (b) (7)(C) work up a VERY loose ROM estimate for the road work while we were waiting on

answers to our questions.

(b) (6)

DOT/FAA/MMAC Radar Product Division
AML-2070 Structure Support Branch Program Manager

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

FAX: (b) (6), (b) (7)(C)

(b) (6)

From: (b) (6), (b) (7)(C)

Sent: Friday, November 06, 2015 8:47 AM

To: (b) (6) (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Final (b) (7)(E) Solar Expansion

Importance: High

(b) (6), (b) (7)(C) – see questions below and respond accordingly, our goal is to provide a typical tower road similar to others throughout TCA.

(b) (6), (b) (7)(C) – please see RE questions if you can respond as we are developing a ROM estimate for new road.

(b) (6), (b) (7)(C), PMP, LEED BD&C

Program Manager, Towers

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management & Engineering

(b) (6), (b) (7)(C) (c)

(b) (6), (b) (7)(C) (w)

(b) (6), (b) (7)(C)

TELEWORK WEDNESDAY AND FRIDAY PHONE: (b) (6), (b) (7)(C)

“Excel as a trusted strategic partner enhancing Border Patrol's proud legacy”

From: (b) (6)

Sent: Thursday, November 05, 2015 11:32 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Final (b) (7)(E) Solar Expansion

(b) (6), (b) (7)(C) Questions from our engineer:

(Known) Items to be addressed:

(b) (5)

(b) (5)

Please keep in mind without a geotechnical report, drainage study and site survey the cost is just a guess.

(b) (6)

DOT/FAA/MMAC Radar Product Division
AML-2070 Structure Support Branch Program Manager

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

FAX: (b) (6), (b) (7)(C)

(b) (6)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, November 04, 2015 10:11 AM

To: (b) (6)

Cc: (b) (6), (b) (7)(C)

Subject: FW: Final (b) (7)(E) Solar Expansion

Importance: High

(b) (6) – attached is the requirements document to provide ROM estimate for Survey, design & construction – thanks.

(b) (6), (b) (7)(C), PMP, LEED BD&C

Program Manager, Towers

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management & Engineering

(b) (6), (b) (7)(C)(c)

(b) (6), (b) (7)(C) (w)

(b) (6), (b) (7)(C)

TELEWORK WEDNESDAY AND FRIDAY PHONE: (b) (6), (b) (7)(C)

“Excel as a trusted strategic partner enhancing Border Patrol's proud legacy”

From: (b) (6), (b) (7)(C)

Sent: Tuesday, September 29, 2015 1:30 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6)

Subject: RE: Final (b) (7)(E) Solar Expansion

I think we are good people. Let me know. Thanks!!

Best Regards,

(b) (6), (b) (7)(C)

CBP Program Manager/Real Estate Specialist

Real Estate & Environmental Division of the Program Management Office (PMO)

Phone: (b) (6), (b) (7)(C) Monday – Thursday

Unavailable Friday-Sunday

From: (b) (6), (b) (7)(C)

Sent: Tuesday, September 29, 2015 2:02 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Final (b) (7)(E) Solar Expansion

Okay. Thanks for the clarity (b) (6), (b) (7)(C) I was told this was just a slight variation. I will correct the coordinated within paragraph A. I do not do the drawing but I have asked for the drawings to be addressed.

From: (b) (6), (b) (7)(C)

Sent: Tuesday, September 29, 2015 1:56 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Final (b) (7)(E) Solar Expansion

(b) (6), (b) (7)(C)

(b) (5)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Tuesday, September 29, 2015 6:51 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Final (b) (7)(E) Solar Expansion

(b) (5)

(b) (5)

(b) (6), (b) (7)(C)

Please look at the drawing comments. Thanks

From: (b) (6), (b) (7)(C)

Sent: Tuesday, September 29, 2015 1:31 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Final (b) (7)(E) Solar Expansion

(b) (6), (b) (7)(C)

Attached is (b) (7)(E) PMO comments/corrections to the SLA.

(b) (5)

(b) (6), (b) (7)(C)

Supervisory Border Patrol Agent

Special Projects Supervisor

Brian A. Terry Station

Naco, AZ

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Tuesday, September 29, 2015 8:14 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: Final (b) (7)(E) Solar Expansion

Hello (b) (6), (b) (7)(C) per our conversation you may use this final revisions that are based on our team discussions for BP's walk over to (b) (6), (b) (7)(C) today. Thanks.

Best Regards,

(b) (6), (b) (7)(C),

Program Manager/Real Estate Specialist

U.S. Department of Homeland's Customs and Borders Protection. (CBP)

Real Estate & Environmental Division of the Program Management Office (PMO)

Border Patrol Facilities and Tactical Infrastructure (BPFTI)

1300 Pennsylvania Avenue NW

National Place Ste 1220N, CBPMail Stop 1106

Washington DC 20229

Phone: (b) (6), (b) (7)(C) – Monday thru Thursday

Unavailable – Friday - Sunday

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: Weekly Report - RGV PB Nov 18 2015
Date: Tuesday, November 24, 2015 9:01:41 AM

Yes. Thanks..

From: (b) (6), (b) (7)(C)
Sent: Monday, November 23, 2015 11:04 AM
To: (b) (6), (b) (7)(C)
Subject: RE: Weekly Report - RGV PB Nov 18 2015

I'm not sure. Do you want me to look into this?

From: (b) (6), (b) (7)(C)
Sent: Wednesday, November 18, 2015 8:22 PM
To: (b) (6), (b) (7)(C)
Subject: FW: Weekly Report - RGV PB Nov 18 2015

What POAM am I to review??

From: (b) (6), (b) (7)(C)
Sent: Wednesday, November 18, 2015 2:26 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Weekly Report - RGV PB Nov 18 2015

11/20/2015 Weekly Report RGV- PB cc. (b) (6), (b) (7)(C) (b) (6), (b) (7) requesting details in weekly report)

Summary of most significant accomplishments for this week:

- 1) All documents to Procurement for WA4 Mod #20 (90 day extension) Assured mod will be completed.
- 2) 90 Work Plans entered into WMS
- 3) Funding for Mod #20 approved. \$872,658.48.
- 4) (b) (5)

Detailed Report:

- Address daily emails
- Daily tag ups with Primus.
- Received and reviewed WA4 (RGV, LRT, DRT) draft work plans to determine funding; discussions with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)
- Confirmed enrollment SE 101 (PM Cert requirements)
- Confirm progress on 90 CWP with Primus
- Request temporary close out procedure for RGV .WMS WEs. (Inspection requirement).
- Request engineering review of (b) (7)(E) Grate System. Will send photos of

location.

- Requested and reviewed latest burn rate. (b) (5) remaining.
- Working with (b) (6), (b) (7)(C) on PM training requirements. Providing training completion and defining required classes.
- Provide (b) (6), (b) (7) with work plans, IGCE to complete Mod #20, accepted.
- Informed (b) (6), (b) (7) of funding needed for 90 day extension. (b) (5)
- Responded to funding questions from (b) (6), (b) (7)(C)
- Working with (b) (6), (b) (7) on Mod #20 to extend 90 day. .Line 510 entered but needs adjustment.
- Reviewed and utilized new PRR procedure to input PRR in system. With updated IGCE.
- CBP Tech Support to change costs in PRR. System does not allow for cents.
- Discussion concerning fence damage. Issued work element for repair.
- Worked with BusOps, Team to resolve PRR signature requirements process.
- Reviewed and discussed complaint from (b) (7)(E) Water District with Sector and possible resolution.
- Provided update IGCE to (b) (6), (b) (7)(C) Informed (b) (6), (b) (7) of change for line 510.
- Requested and Primus inspected (b) (7)(E), reviewed sent photos, no water backup.
- Requested Primus input 90 day work plans not to exceed IGCE.
- Meeting with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) on how we place funding into WMS and how to utilize remaining funds from previous work plans. Reviewed latest burn rate report.
- Notified (b) (6), (b) (7) of new 510 line item for add '1 \$872,658.48.
- Attended PMR Presentation
- Updated (b) (6), (b) (7) on funding progress offering to assist on Mod #20; deadline 20th.
- Requested input from Primus to ensure good data entry in 123-126 work plans before we have (b) (6), (b) (7)(C) delete original work plans.
- Requested proposal from Primus for (b) (7)(E) Grate System.
- Reported data/photos to engineer to begin evaluation on possible Grate System for (b) (7)(E) Grate System.
- Requested update from LMI, (b) (6), (b) (7) on boat ramps. Second request.
- Request (b) (7)(E) Boat Ramp PRD. Reviewed and provided feedback.
- Reviewed boat ramp presentation and IGCE documents, provided feedback and requested updated information. Scheduled for December inspections.
- Requested updated GFM Report from Primus.
- Create and provided POAM-close out to PMs. Have not received any feedback from (b) (6), (b) (7)(C)
- 90 day work plans entered into WMS. Ready for review.
- Had (b) (6), (b) (7)(C) clean out additional WA4 work plans that aren't to be used.
- Request FM back up technician/electrician for electronic gate support.
- Working with RE to review future boat ramps and determine the percentage of boat ramps that are likely to be g/g within the next 2 years.
- Reviewing backlog for WA4, scheduling to clean out backlog files.
- Requested (b) (6), (b) (7) provide a list of all backlog to assist (b) (6), (b) (7)(C) for DRT response.
- Reported no additional work requirements for LRT.

- Reported no additional g/g requirements for RGV, but do report possible percentage of boat ramps may be g/g within the year.
- Provided final Technical Evaluation to (b) (6), (b) (7) for WA4 Mod #20
- Per Primus request, adjusted DRT WE that did not show work description
- Review (b) (7)(E) photos. Sent photos to Sector to see that no water was in the canal.
- Reviewed Texas Boat Ramp List and responded to request from (b) (6), (b) (7)(C) on which RGV boat ramps are owned/non-owned.
- All required documents have been sent to (b) (6), (b) (7) for Mod #20. Work Plans, IGCE, Tech Evaluation, funding approval.

Need to review 90 day work plans, enter contract costs into WMS \$872,658.48, enter costs per work plan and buckets.

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: Weekly Report - RGV PB Nov 18 2015
Date: Tuesday, November 24, 2015 4:54:14 PM

Now it rings a bell..

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 24, 2015 11:17 AM
To: (b) (6), (b) (7)(C)
Subject: FW: Weekly Report - RGV PB Nov 18 2015

Does this help clarify?

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 24, 2015 11:16 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Weekly Report - RGV PB Nov 18 2015

(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) requested a POAM for the COR documentation duties for close out of WA4. Since he has defined that (b) (6), (b) (7)(C) will remain as the COR for now, I have passed this document to (b) (6), (b) (7)(C) for review.

Attached is a copy of the POAM.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 24, 2015 10:05 AM
To: (b) (6), (b) (7)(C)
Subject: FW: Weekly Report - RGV PB Nov 18 2015

Good Morning (b) (6), (b) (7)(C)
What POAM does (b) (6), (b) (7)(C) need to review?
Thanks

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, November 18, 2015 2:26 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Weekly Report - RGV PB Nov 18 2015

11/20/2015 Weekly Report RGV- PB cc: (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) requesting details in weekly report)

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Detailed Report:

- Address daily emails
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- Confirmed enrollment SE 101 (PM Cert requirements)
- Confirm progress on 90 CWP with Primus
- Request temporary close out procedure for RGV .WMS WEs. (Inspection requirement).
- Request engineering review of (b) (7)(E) Grate System. Will send photos of location.
- Requested and reviewed latest burn rate. (b) (5) remaining.
- Working with (b) (6), (b) (7)(C) on PM training requirements. Providing training completion and defining required classes.
- Provide (b) (6), (b) (7) with work plans, IGCE to complete Mod #20, accepted.
- Informed (b) (6), (b) (7)(C) of funding needed for 90 day extension. (b) (5)
- Responded to funding questions from (b) (6), (b) (7)(C)
- Working with (b) (6), (b) (7) on Mod #20 to extend 90 day. .Line 510 entered but needs adjustment.
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- Provided update IGCE to (b) (6), (b) (7)(C) Informed (b) (6), (b) (7)(C) of change for line 510.
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- Reported data/photos to engineer to begin evaluation on possible Grate System for (b) (7)(E) Grate System.
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- Request (b) (7)(E) Boat Ramp PRD. Reviewed and provided feedback.
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Need to review 90 day work plans, enter contract costs into WMS \$872,658.48, enter costs per work plan and buckets.

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: Weekly Report - RGV PB Nov 18 2015
Date: Tuesday, November 24, 2015 11:17:21 AM
Attachments: [POAM WA4- COR Close Out.xlsx](#)

Does this help clarify?

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 24, 2015 11:16 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C) >
Subject: RE: Weekly Report - RGV PB Nov 18 2015

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) requested a POAM for the COR documentation duties for close out of WA4. Since he has defined that (b) (6), (b) (7)(C) will remain as the COR for now, I have passed this document to (b) (6), (b) (7)(C) for review.

Attached is a copy of the POAM.

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Sent: Tuesday, November 24, 2015 10:05 AM
To: (b) (6), (b) (7)(C)
Subject: FW: Weekly Report - RGV PB Nov 18 2015

Good Morning (b) (6), (b) (7)(C)
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Thanks

(b) (6), (b) (7)(C)

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To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
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11/20/2015 Weekly Report RGV- PB cc: (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) requesting details in weekly report)

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requested updated information. Scheduled for December inspections.

- Requested updated GFM Report from Primus.
- Create and provided POAM-close out to PMs. Have not received any feedback from (b) (6), (b) (7)(C)
- 90 day work plans entered into WMS. Ready for review.
- Had (b) (6), (b) (7)(C) clean out additional WA4 work plans that aren't to be used.
- Request FM back up technician/electrician for electronic gate support.
- Working with RE to review future boat ramps and determine the percentage of boat ramps that are likely to be g/g within the next 2 years.
- Reviewing backlog for WA4, scheduling to clean out backlog files.
- Requested (b) (6), (b) (7)(C) provide a list of all backlog to assist (b) (6), (b) (7)(C) for DRT response.
- Reported no additional work requirements for LRT.
- Reported no additional g/g requirements for RGV, but do report possible percentage of boat ramps may be g/g within the year.
- Provided final Technical Evaluation to (b) (6), (b) (7)(C) for WA4 Mod #20
- Per Primus request, adjusted DRT WE that did not show work description
- Review (b) (7)(E) photos. Sent photos to Sector to see that no water was in the canal.
- Reviewed Texas Boat Ramp List and responded to request from (b) (6), (b) (7)(C) on which RGV boat ramps are owned/non-owned.
- All required documents have been sent to (b) (6), (b) (7)(C) for Mod #20. Work Plans, IGCE, Tech Evaluation, funding approval.

Need to review 90 day work plans, enter contract costs into WMS \$872,658.48, enter costs per work plan and buckets.

Plan of Action and Milestones (POA&M) - WA4 COR Document Duties Completed and Released to Contracting Officer

Date: 11/13/2015

Purpose: Completion of COR Duties - Contract HSBP1012C00008 - Primus Solutions

Milestone 1: Completion of Contractor work assignments under COR review. To Complete by: 4/18/2016

Anticipated Results: Completion of all field work, transfer of Government Materials, completion of WMS, Invoice Review.

Milestone 2: Completion of COR Files/Termination of COR Duties. To complete by: 6/5/2016

Anticipated Results: Transfer of all required COR Files to SharePoint, acceptance from CO, COR Release

POC: (b)(6);(b)(7)(C) COR
Contractor: Primus Solutions

Begin Date: 11/13/2015

End Date: 6/5/2016

This POA&M will not address:

- Determination of Indirect Rates – DCAA Audit
- Funds Review
- Program Control Tasks
- Procurement Tasks

TASKS	TASK DESCRIPTION	START DATE	END DATE	STATUS	COMMENTS
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1.0	Inspect completed field work	11/13/15			
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1.1	Perform WMS Verification and completion of all WMS actions	11/13/15			
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2.0	Prepare for Government Property Disposition				
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2.1	Perform Inventory transfer to Government Location				
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3.0	Review and accept remaining invoices				
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4.0	CPARS				
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5.0	COR Review all COR files				
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5.1	Upload COR files to SharePoint				
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5.2	Ensure CO/CS/DHS Inspector General access to all files				
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5.3	CO/CS COR file review & acceptance				
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6.0	CO release of COR duties				
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COR FILE DOCUMENTATION REQUIREMENTS

Copies of all:

PMR , meetings, including follow-up actions.

- COR Nomination, Appointment and Termination Memos;
- Names and position titles of individuals who are functioning as technical and administrative
- Copy of signed/acknowledged COR appointment and designation letters;
- Any correspondence from the CO that amends the letter of appointment;
- Other materials or information pertaining to actions taken in accordance with the COR Appointment
- DHS COR Certification;
- Copy of the DHS COR Certification (See Acquisition Workforce Policy 064-04-003, COR
- Proof of completion of the initial training;
- Copies of certificates/evidence of completion of COR-related training, professional licensing, assignments, team leadership activities, related formal education, annual ethics training, etc.) within the last two years, and as tied to the COR's certification anniversary date;
- A copy of the contract, including all orders and contract modifications;
- The Notice of Award or Notice to Proceed;
- Correspondence relating to contract performance;
- Records of Meetings and Briefings;
- Synopses of telephone conversations with the contractor;
- Documentation of on-site visit results;
- Certifications that no personal services or inherently Governmental work was performed under the
- Data, reports, and other documentation furnished by the contractor, including COR's analysis and
- Approvals the COR has given to the contractor (Note: These approvals may only be within the COR
- Copies of any approvals by the CO in accordance with the Materials and Workmanship clause in
- Interim and final technical reports or other products;
- Documentation of acceptability/unacceptability of deliverables;
- COR's final assessment of contract or order performance;
- Copies of any other data as may be required by the contract provisions;
- Any labor reviews and progress schedules approved by the CO;
- Approved and accepted deliverables, such as: o Quality Assurance Surveillance Plan; o Quality Control Plan; o Transition Plan; o Strike Plan; o Contractor's approved work plan
- Contractor On-Boarding and Out-Processing documentation for all current and departed contractor
- Completed DHS Form 11000-25,(or applicable Component Security clearance processing forms

- Notification of eQIP completion, fingerprint submission;
- Entrance on Duty Notifications for access to Government facilities/systems;
- Contractor Suitability Worksheets; notification of results of contractor access submissions; receipt of
- Access for contractor vehicles to Government facilities;
- Final Suitability notifications from Security;
- Security Clearances;
- Signed Non-disclosure agreements;
- Surveillance Documentation;
- Contract Monitoring & Surveillance Report and the supporting cost schedule and performance
- Customer Complaints;
- Surveillance Activity Checklists;
- Contract Discrepancy Report;
- Progress schedules approved by the CO;
- Progress reports submitted by the contractor;
- Laboratory test reports;
- Records of unusually severe conditions that affected contract performance in accordance with the respective default clause. For example, weather conditions are particularly important for construction contracts and other contracts that call for performance outside;
- Delinquency Reports;
- Other contractor reports;
- Resumes (as required) and determinations on changes to contractor personnel identified in the
- Completed Contractor Performance Assessment Reporting System (CPARS) reports
- Contract funding and payment;
- Payment register/payment log that tracks all payments by the Government to ensure that
- Assurance statement by the COR that the payment register statement balances in the COR file match
- Copies of all inspection and acceptance documents and invoices along with all supporting
- Documented evidence that the amount approved for payment is the amount dispersed (i.e., Federal Financial Management System report, or other applicable agency financial status report);
- Government Furnished Property (GFP) and Contractor Acquired Property (CAP) under the contract
- Inventory of Government furnished property provided to the contractor in accordance with the
- DHS 560-3 Property Transfer Receipt;
- Updated FAR 52.245-2;
- COR Status Reports to the CO (as applicable);
- Other supporting documentation (as applicable);
- Justification & Approval;
- Market research results;
- Solicitation and all amendments;
- Contractor's representations and certifications (important);
- Small business documentation, if applicable;
- Cost or pricing data, if applicable;
- COR File Review report, if any, including a copy of the checklist used by the CO in conducting the

Reference Material:

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COR FILE DOCUMENTATION REQUIREMENTS

Complete and orderly files are vital in administering the contract to assure that the Government and the contractor meet their obligations. When disagreements or questions of interpretation arise, the COR file will play a critical role in resolving a dispute before an administrative or legal review board. A proper, well documented COR file will also facilitate the transfer of responsibility if the COR is replaced during the contract. The COR's file is considered Source Selection data and must be kept in a secure file.

The CO will hold periodic status or progress meetings with the COR, the contractor and other personnel as necessary, preferably at least quarterly, to discuss problems, progress of the contract and contractor performance. The COR must ensure that he or she receives copies of written minutes and other correspondence related to these meetings, including follow up actions.

The COR must maintain records documenting all telephone calls, e-mails, and other communication between and among the COR, the contractor, the CO, and other personnel relating to contract performance. The COR will also maintain a log of any actions taken as a result of communications with

The COR file is a part of the official contract file and must be maintained in accordance with the policy, procedures and guidance of the Component or Office, and the instructions of the CO. The COR file must be available for review by the CO, DHS Inspector General, Government Accountability Office (GAO), or other authorized officials. It should contain the following documents, as appropriate, but this is not

- COR Nomination, Appointment and Termination Memos;
- Names and position titles of individuals who are functioning as technical and administrative
- Copy of signed/acknowledged COR appointment and designation letters;
- Any correspondence from the CO that amends the letter of appointment;
- Other materials or information pertaining to actions taken in accordance with the COR Appointment
- DHS COR Certification;
- Copy of the DHS COR Certification (See Acquisition Workforce Policy 064-04-003, COR
- Proof of completion of the initial training;
- Copies of certificates/evidence of completion of COR-related training, professional licensing, assignments, team leadership activities, related formal education, annual ethics training, etc.) within the last two years, and as tied to the COR's certification anniversary date;
- A copy of the contract, including all orders and contract modifications;
- The Notice of Award or Notice to Proceed;

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- Correspondence relating to contract performance;
- Records of Meetings and Briefings;
- Synopses of telephone conversations with the contractor;
- Documentation of on-site visit results;
- Certifications that no personal services or inherently Governmental work was performed under the

- Data, reports, and other documentation furnished by the contractor, including COR's analysis and action taken;
- Approvals the COR has given to the contractor (Note: These approvals may only be within the COR
- Copies of any approvals by the CO in accordance with the Materials and Workmanship clause in construction contracts;
- Interim and final technical reports or other products;
- Documentation of acceptability/unacceptability of deliverables;
- COR's final assessment of contract or order performance;
- Copies of any other data as may be required by the contract provisions;
- Any labor reviews and progress schedules approved by the CO;
- Approved and accepted deliverables, such as:
 - Quality Assurance Surveillance Plan;
 - Quality Transition Plan;
 - Strike Plan;
 - Contractor's approved work plan.
- Contractor On-Boarding and Out-Processing documentation for all current and departed contractor
- Completed DHS Form 11000-25,(or applicable Component Security clearance processing form);
- Notification of eQIP completion, fingerprint submission;
- Entrance on Duty Notifications for access to Government facilities/systems;
- Contractor Suitability Worksheets; notification of results of contractor access submissions; receipt of
- Access for contractor vehicles to Government facilities;
- Final Suitability notifications from Security;
- Security Clearances;
- Signed Non-disclosure agreements;
- Surveillance Documentation;
- Contract Monitoring & Surveillance Report and the supporting cost schedule and performance
- Customer Complaints;
- Surveillance Activity Checklists;
- Contract Discrepancy Report;
- Progress schedules approved by the CO;
- Progress reports submitted by the contractor;

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- Laboratory test reports;
- Records of unusually severe conditions that affected contract performance in accordance with the respective default clause. For example, weather conditions are particularly important for construction contracts and other contracts that call for performance outdoors;
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- Other contractor reports;
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- Contract funding and payment;
- Payment register/payment log that tracks all payments by the Government to ensure that
- Assurance statement by the COR that the payment register statement balances in the COR file match those in the CO's file;
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- Documented evidence that the amount approved for payment is the amount dispersed (i.e., Federal Financial Management System report, or other applicable agency financial status report);
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- COR Status Reports to the CO (as applicable);
- Other supporting documentation (as applicable);
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- Market research results;
- Solicitation and all amendments;
- Contractor's representations and certifications (important);
- Small business documentation, if applicable;
- Cost or pricing data, if applicable;
- COR File Review report, if any, including a copy of the checklist used by the CO in conducting the

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Best Practice: *In maintaining COR files --*

- *Include the contract number on each record and all correspondence relating to the contract;*
- *In computer files, create a separate folder for each contract to enable ready access to pertinent files;*
- *Be sure that the CO and other interested parties receive copies of all significant correspondence;*
- *Give the utmost care to safeguarding proprietary data and classified and business-sensitive information;*
- *Do not rely on memory - document events on the day or next working day after they occur;*
- *Keep a record of important telephone conversations;*
- *Take good meeting notes, even for informal meetings and get a copy of other notes made at meeting; do not*
- *Forward to the CO any correspondence received from the contractor and send copies of all*
- *upon contract closure, forward the COR file to the CO for retention in the official contract file for the*
- *appropriate retained records period.*